



DAVID R. ANDREWS

David Andrews is Co-Chairman and a founder of MetaJure, Inc.

Dave serves on four corporate Boards: UnionBanCal Corporation and Union Bank of California (Chair of the Nominating and Corporate Governance Committee, a member of the Audit Committee and the National Bank Act Committee); PG&E Corporation and Pacific Gas and Electric Company (Audit Committee, Nomination and Governance Committee and Chair of the Public Policy Committee); James Campbell Company, LLC (Presiding Director, Chair of the Nominating and Governance Committee and a member of the Compensation Committee); and the Supervisory and Joint Boards of James Hardie Industries NV (Chairman of the Remuneration Committee and a member of the Nominating and Governance Committee).

In 2005 he retired from PepsiCo, the world's fourth largest food and beverage company where he served as the Senior Vice President for Government Affairs, General Counsel and Secretary.

Prior to joining PepsiCo, Dave was a partner at the international law firm of McCutchen, Doyle, Brown & Enersen, (now Bingham McCutchen) where he began his law practice 35 years ago. He served as Chairman of the firm from 1991 to 1994.

In 1997, Dave was nominated by President Clinton and confirmed by the Senate to be the 19th Legal Adviser (General Counsel) to the U.S. Department of State, a position he held until April 2000. He was awarded the highest civilian award of the State Department, the Distinguished Service Award for his work in bringing about a resolution of the dispute between China and the United States over compensation for the May 1999 NATO bombing of the Chinese Embassy in Belgrade and for his lead role in establishing the Scottish Court in the Netherlands to try the two Libyans accused of blowing up Pan Am flight 103 over Lockerbie, Scotland. In April 2000 at the request of Secretary of State Madeleine Albright and the President, Dave then served as the Ambassador and Special Negotiator for Iran/U.S. Claims until January 2001.

From 1976 to 1980, Dave served as the Special Assistant for Policy and Legal Counsel to the Deputy Administrator of the United States Environmental Protection Agency in Washington, DC and from 1980 to 1981 he served as the Principal Deputy General Counsel to the U.S. Department of Health and Human Services in Washington, DC.

Dave is a member of the Council on Foreign Relations and the Pacific Council on International Policy. He is a member of the Permanent Court of Arbitration in The Hague and is a member of the American Arbitration Association's National Roster of Arbitrators and Mediators. Dave is also a member of the American Law Institute.

Dave also serves as a trustee on the non-profit boards of the Lawyers Committee for Civil Rights, the Asia Foundation, the American Arbitration Association and the American Bar Association's Central European and Eurasian Law Initiative.

He is a graduate of the University of California at Berkeley and its School of Law, Boalt Hall. In 1974 Dave was a visiting Fellow and Professor of Law at the Max Planck Institute for Comparative and Public International Law in Heidelberg, Germany.